



KOMMANDO HEER

HEADQUARTERS OF THE GERMAN ARMY

The Bundeswehr in missions abroad:
previous missions, experiences, lessons learned, future challenges

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Brigadier General Jürgen-Joachim von Sandrart

Commander Mechanised Infantry Brigade 41



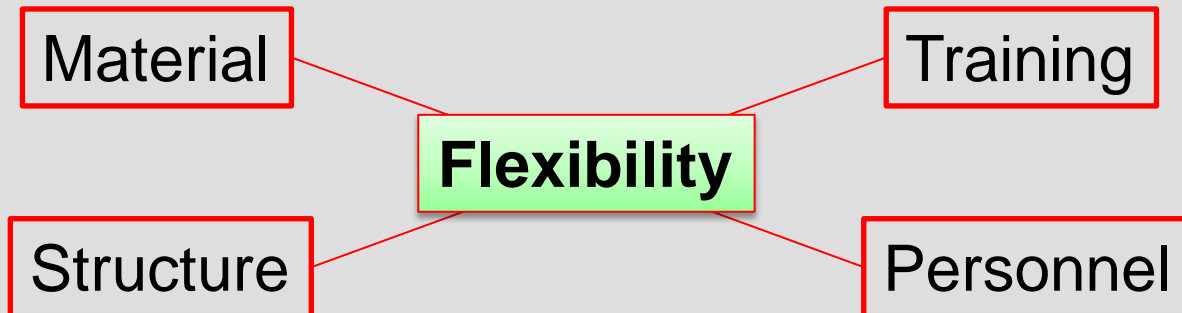
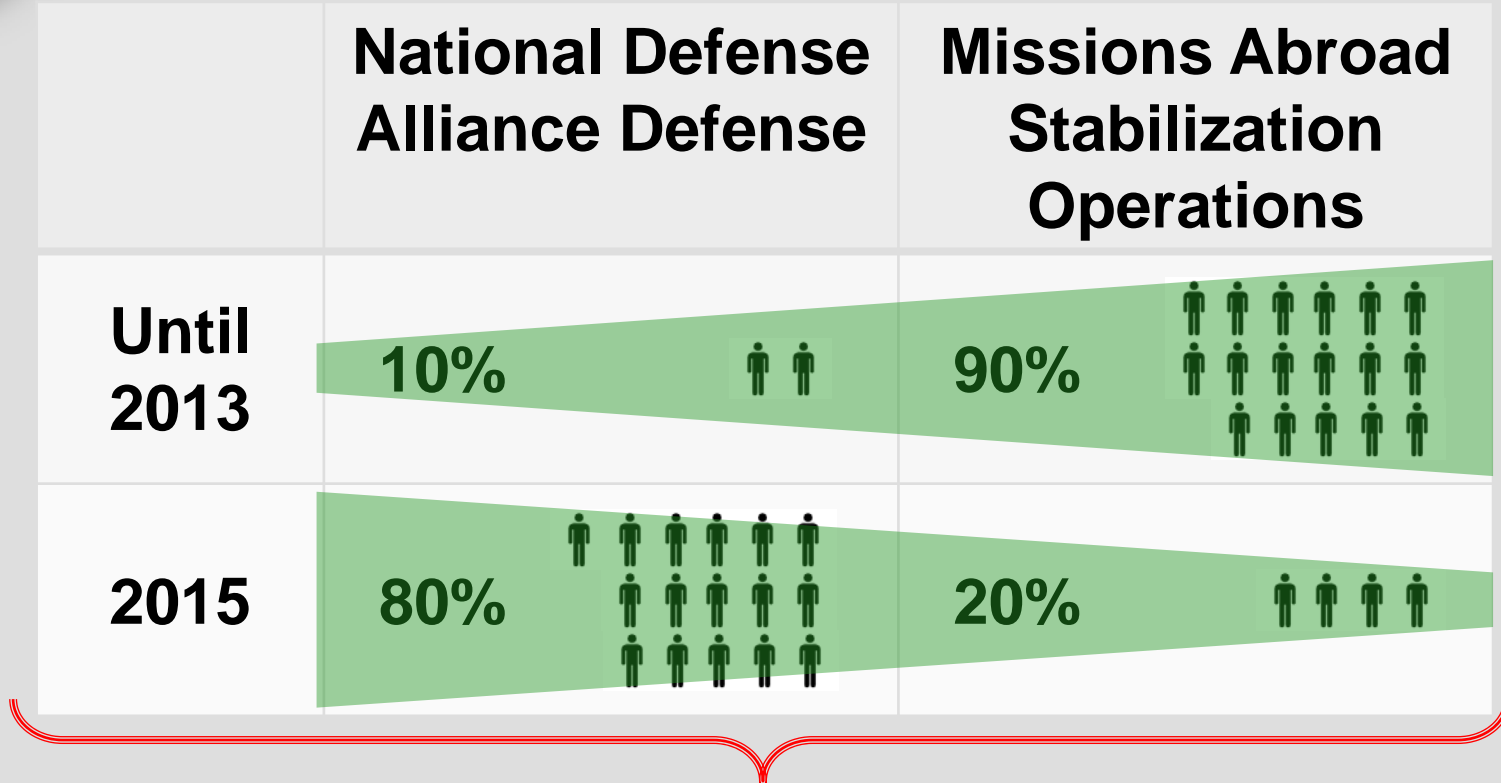
Briefing Outline

- Recent German Missions
- Phases of Missions – ISAF as Blueprint?
- German Approach for Force Adaption
- Main Lessons Learned from Missions
- Future Challenges





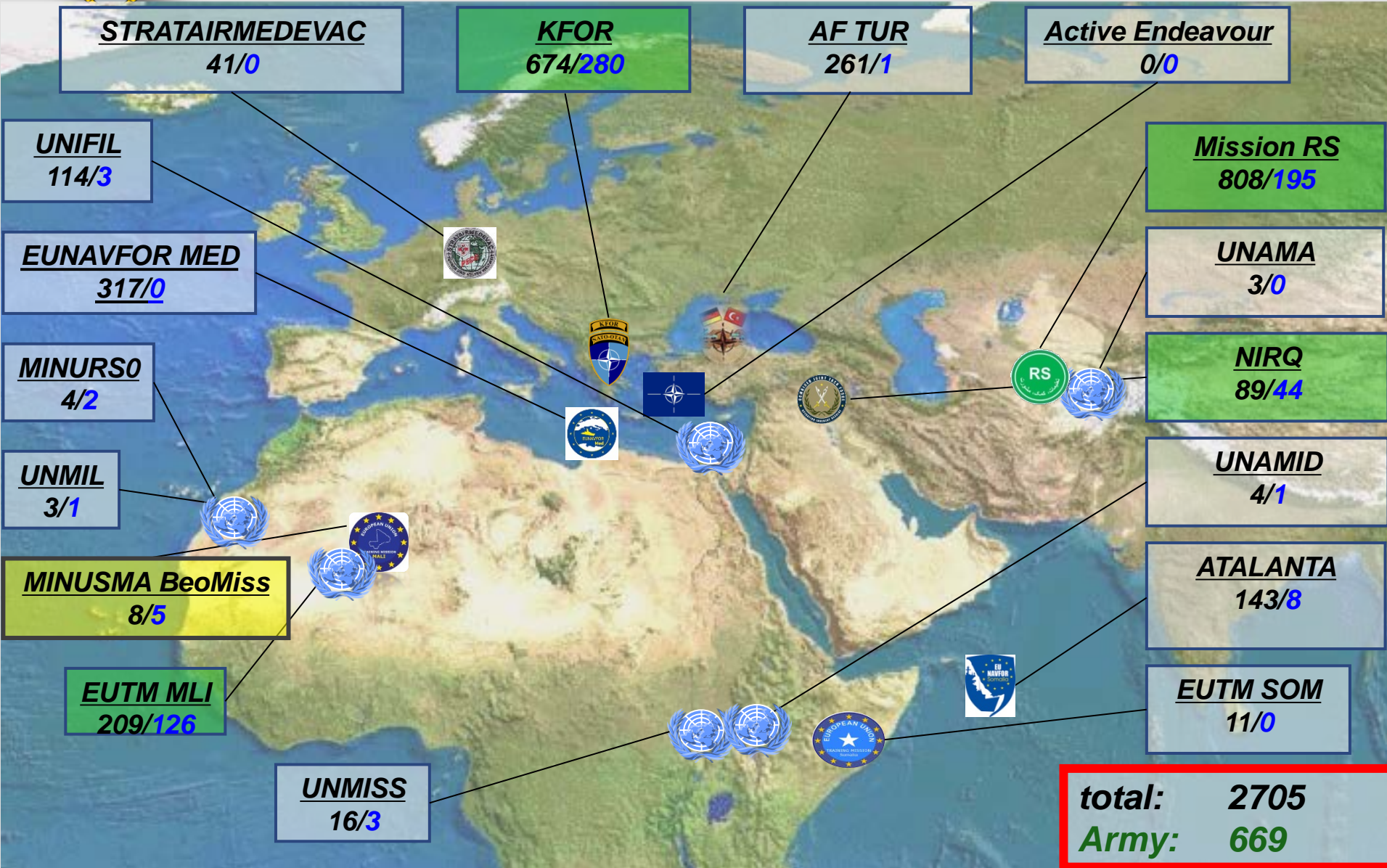
Development of German Army Tasks





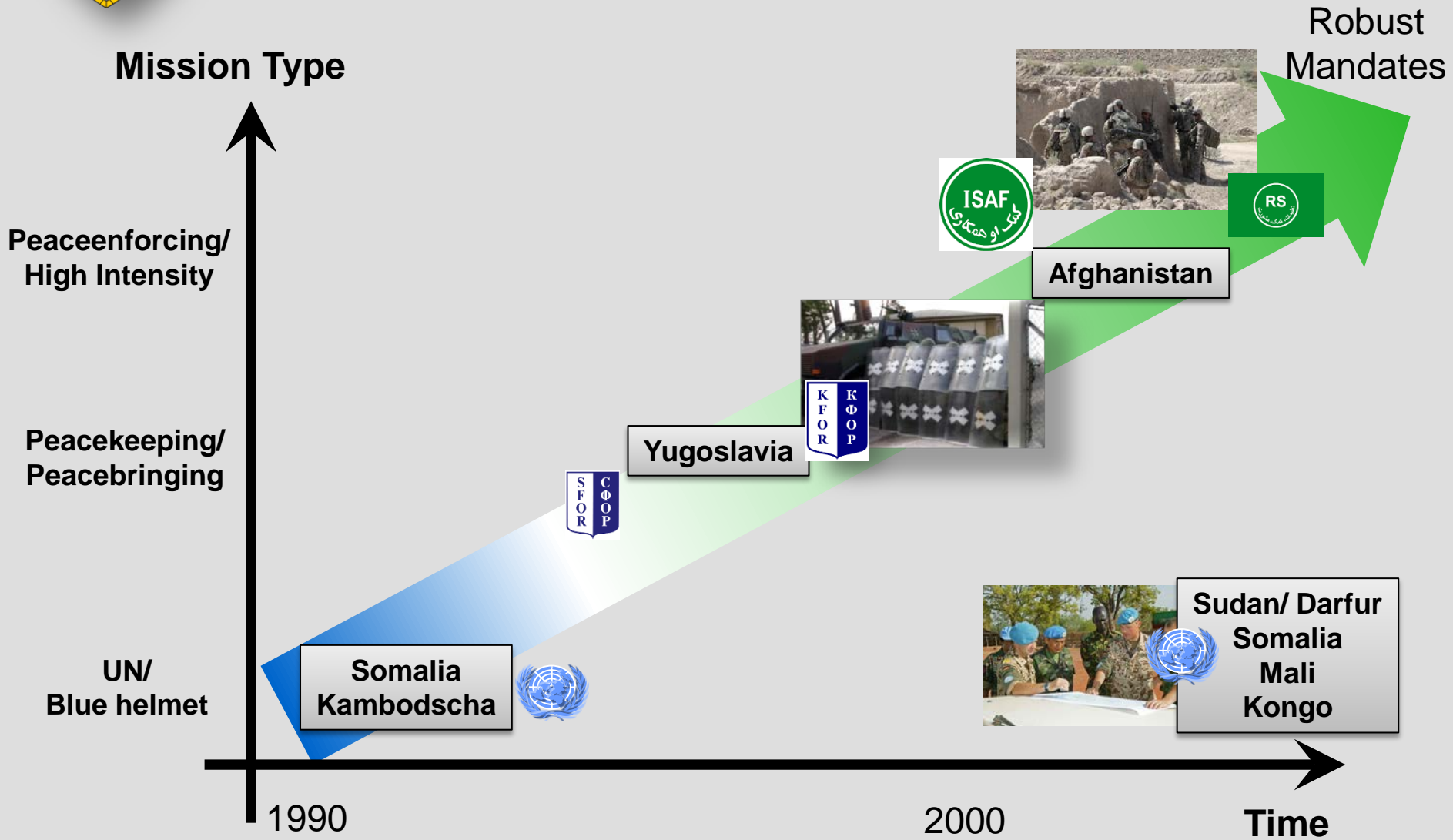
Overview/Bundeswehr Contingents

Date
Sep 2015





GERMANY ON THE WAY INTO OF MISSIONS





Phases of Missions - ISAF

Key Facts (Learning perspective) - Timelines

Beginning in the KABUL area

- ISAF- mindset initially SFOR/KFOR influenced
- „Safe and Secure Environment“ (SASE) concept to ensure freedom of movement
- Tactics “wave and smile”
- “Hit & Run” attacks by INS

2002



Lead Nation RC N

- DEU took over lead in RC N & first NATO OMLT in KUNDUZ
- IED threat due to deterioration of security situation
- Equipment for long term patrols required

2005



2006



2007



Increased intensity

- Passive peace keeping mission turned into active COIN ops
- Increased incidents - “Killed in Action”
- Countering complex attacks
- Loss of initiative - Holding secured areas

2009





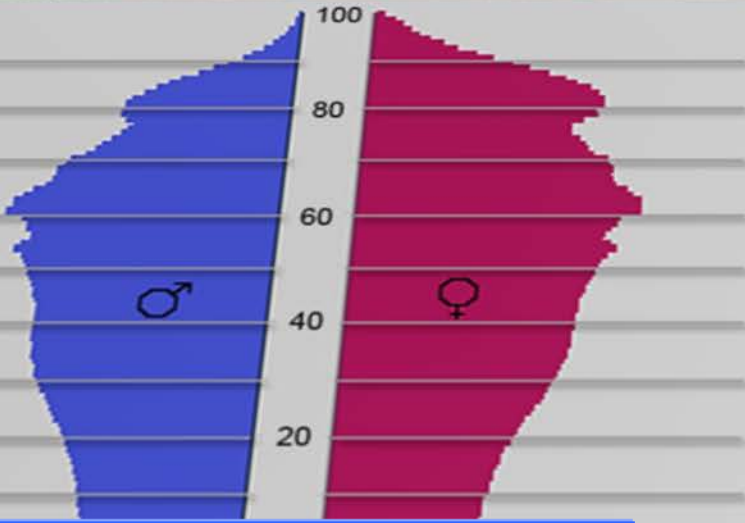
DEU Approach for Force Adaption – General Conditions



Changes in Operational reality



Suspension of compulsory military service



Demographic change



Changing budgetary funds

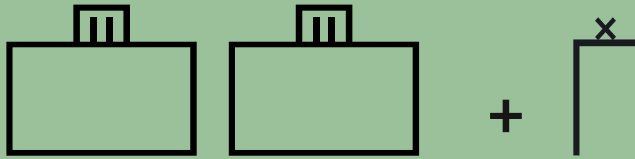


DEU Approach for Force Adaption – Level of Ambition

Stabilization operation

- Command element
- 2 task forces
- Army element of mixed helicopter TF
- **sustainable**

Determines the structure!!!



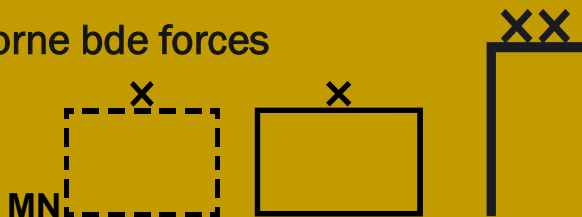
Standby Forces



noncombatant evacuation operation (NEO)

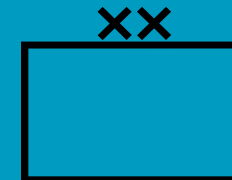
Initial operation

- Div-size command element
- 1 Bde (+1 MN Bde)
- Army element of mixed helicopter TF
- special forces
- airborne bde forces



National/Alliance Defence

- Div with two Bdes
- Div troops
- Possibly Reduction/ Termination of other Missions
- Preparation: At least 6 months





DEU approach for Force Adaption

Specific Changes

- **Training:** High Intensity Warfighting capability enables all other mission types
 1. **riflemen – commanders; male – female; just all!!**
 2. **team - platoon – company – battalion/ TF – brigade – division**
- **Training:** elementary and specific military training PLUS mission specific training (e.g. cultural)
- **Personnel:** mentoring, advising and partnering element in each headquarters (sustainable)
- **Material:** Protection and Maneuverability essential for missions, but armor and firepower for ensuring initiative and dominance in combat





Main Lessons Learned

- Ability to fight StabOps & HIW is always land heavy



- Mission oriented command



- Jointness and Combinedness



- Comprehensive Approach





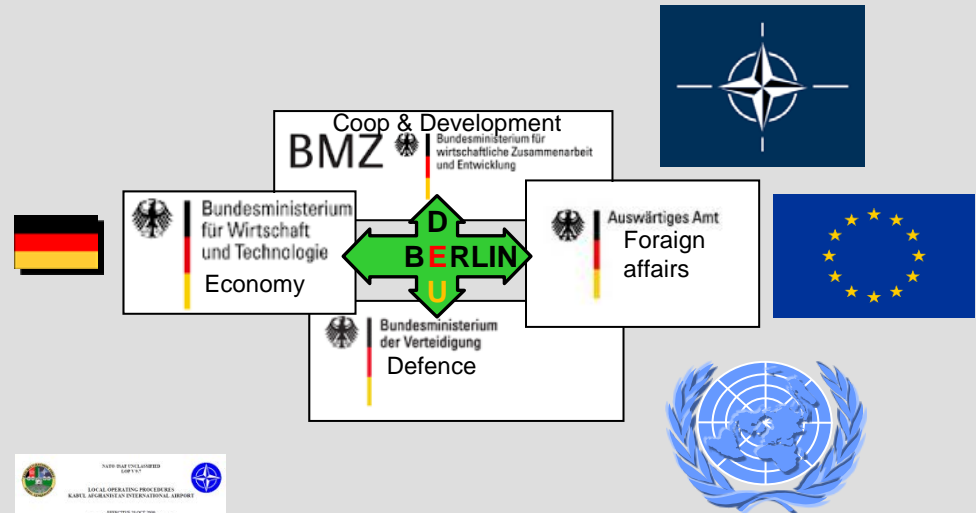
Main Lessons Learned

Political Findings

- Political endstate
- Military advice (Soldiers ≠ Politicians ≠ Soldiers)



- Exchange of information, national/ multinational comprehensive approach



- Robust ROEs
- robust mandates





Main Lessons Learned

Strategic Findings

- Own the information campaign / pro active information of the public
- Discussion in society – death and wounding
- Change of professional self-image
 - Mission-type C2 have proven its worth in action
 - „Train as you fight and fight as you train“

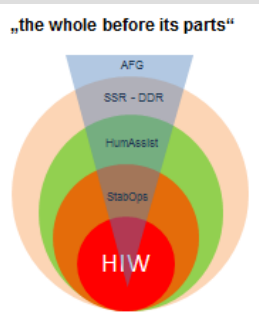




Main Lessons Learned

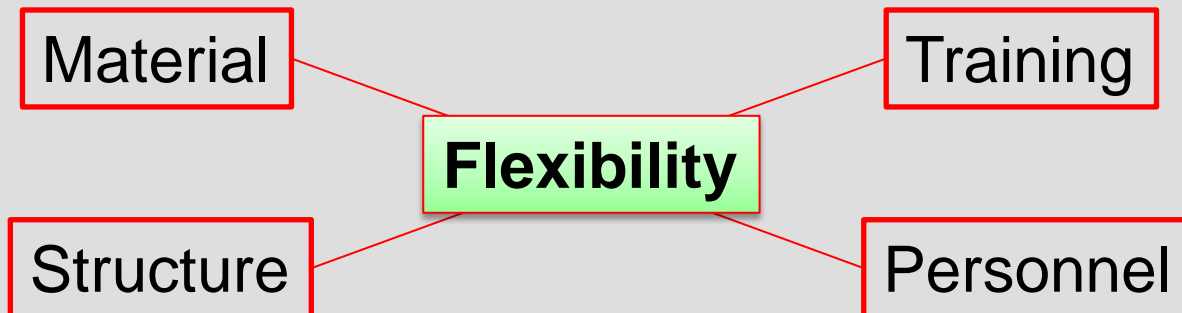
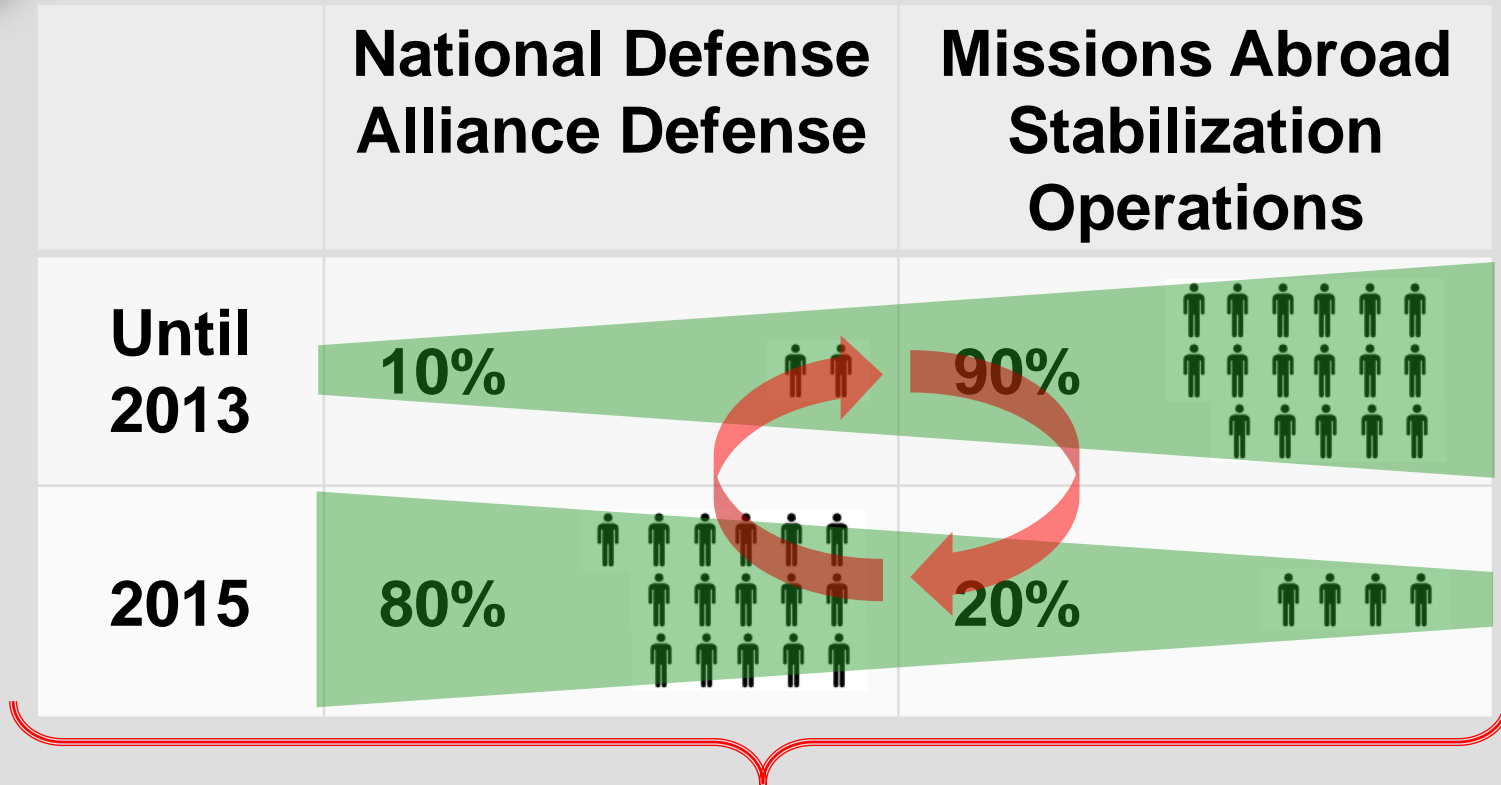
Tactical and Operative Findings

- Multinationality
- INTEL / technical reconnaissance
- Cohesive mission preparation & training ≈ success
- Protection / effect / mobility
- "Golden Hour"



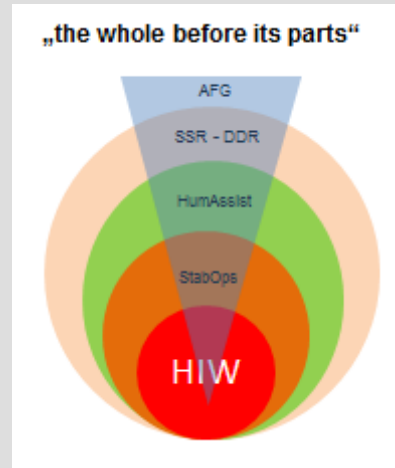


Future Challenges for GER Army





Summary



- DEU adapted its forces according to the needs of missions abroad (structure, material, training)
- Missions abroad are no blueprint for national and alliance defense
- Ability to conduct high intensity combined and joint arms operations enables domination in all types of mission
- Fully equipped and trained forces with the ability to fight together with international partners are the key to persist all threats





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